Risk Categories
(Sources of Risk)

Context Risks		Resource Risks	
External Environmental Risk		**Human Resources**	
			Job Action
			Succession Planning
			Staff Turnover
			Training
Compliance		**Financial Resources**	
Enabling Legislation	Collective Agreements	Capital Funding	Reliance on Non-block Funding
Healthy & Safety Laws	Administrative Directives	Operational Funding	Internal Cost Control
Environmental Laws	Policies	Alternative Funding	
Contracts		Appropriate Pricing *(tuition, fees & services)*	
Organizational /Unit Culture		**Information Resources**	
Tone at the Top	Shared Values	Information/Data Security	Integration/Coordination
Governance	Levels of Trust	Information/Data Quality	Performance Information *(student & institution)*
Leadership Philosophy	Lines of Authority	Availability/Access to Info.	Information Currency
Decision Model	Adaptability to Change	Obsolescence	Management Information Systems *(finance, educational data, etc.)*
Ability to Learn from Mistakes	Capacity to Innovate	Systems *(Operating, Colleague , Raiser Edge etc.)*	
Ethics	Service Focus	Catastrophic Data Loss	
Education & Business Processes *(Internal Controls)*		**Infrastructure & Physical Assets**	
Education & Service Quality/Standards	Internal Controls *(insurance, contract management, etc.)*		Misuse
Programming	Internal Dependencies		Obsolescence
Student Satisfaction	Efficiency/Effectiveness		Depreciation
Student Outcomes	Responsiveness	Level of Maintenance	Optimizing Utilization
Accreditation		Misappropriation	Lab Shop Equipment
Quality of Planning *(strategic plan)*		Increasing Requirements	Sufficient or Insufficient Assets
Health & Safety *(students & employees)*			