



2023 – 2028  
**Strategic Plan**

# Territorial Acknowledgement

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# Message from the Board of Governors

Dear Members and Stakeholders,

As we enter the new year, we are pleased to report that the University has achieved significant milestones in our strategic plan. Our focus on academic excellence, research innovation, and community engagement has led to a series of accomplishments that we are proud to share with you.

Over the past year, we have seen a steady increase in our research funding, a record number of publications, and a growing list of international partnerships. Our commitment to social responsibility and sustainability has also been a key driver of our success, as we have implemented a range of initiatives to reduce our carbon footprint and support local communities.

Looking ahead, we are confident that our strategic plan will continue to guide us towards our vision of becoming a world-leading university. We will continue to invest in our faculty, students, and infrastructure, and we will remain committed to our core values of integrity, excellence, and service.

Thank you for your continued support and partnership. We look forward to achieving even greater success in the years ahead.

# Message from the President

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## Our Vision

Inspiring life-changing learning.

Our vision is to be a leading provider of high-quality, relevant, and applied education that inspires life-changing learning. We are committed to providing a supportive and inclusive learning environment that fosters personal growth and development. We strive to be a community where everyone can thrive and achieve their dreams.

## Our Mission

We build a better future for our community with relevant, innovative and applied education.

## Our Values

- Lifelong learning
- Positive and supportive student experiences
- An inclusive community
- An environment of respect and safety for all
- Our relationships with one another
- Indigenization
- Environmental stewardship (new)

Our values are the foundation of our organization and guide our actions. We are committed to lifelong learning, providing positive and supportive student experiences, and fostering an inclusive community. We strive to create an environment of respect and safety for all, and we value our relationships with one another. We are also committed to indigenization and environmental stewardship.









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## The Story Behind the Art

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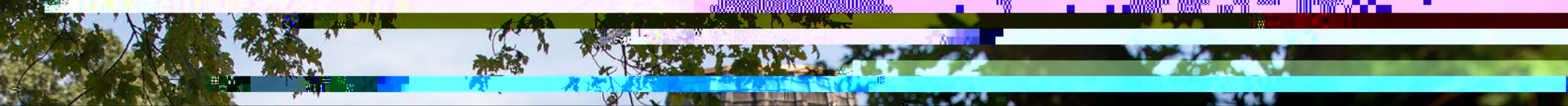
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Strategic Plan **Guiding Principles**  
and **Development Process**



# Guiding Principles

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# Process of Development



# Measuring Progress



# Indigenizing the Strategic Plan





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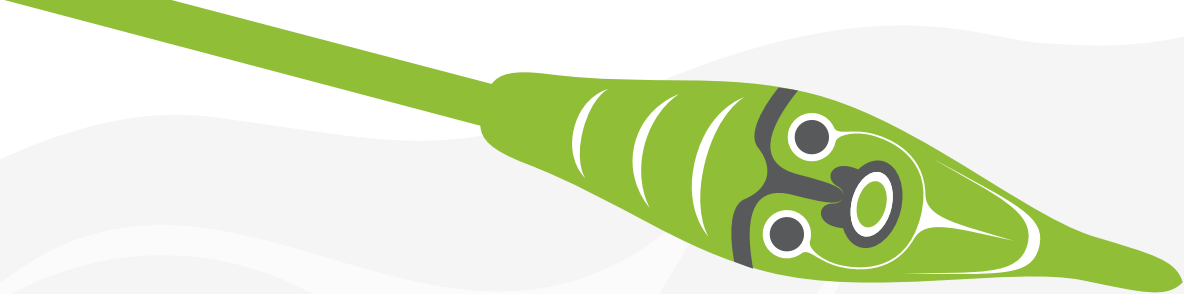
# ÍY, ANEUEL OL: Doing Good Work Together

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# Responding to Community Needs

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# Honouring Indigenous Resurgence

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| For more information please visit